

**Carolyn E. Pare**  
**Chief Executive Officer**  
**Buyer's Health Care Action Group**

Carolyn is the Chief Executive Officer of the Buyer's Health Care Action Group, a coalition of more than 30 public and private employers dedicated to health care market reform. In the twenty years since its formation, this Minnesota based coalition has introduced a number of nationally recognized innovations in health care contracting, delivery, quality and consumerism. BHCAG members are committed to supporting a health care system that delivers the care consumers need at the right time, in the right place and at the right price. BHCAG's current initiatives include Bridges to Excellence, a pay for performance program designed to improve outcomes for diabetics, people with heart and vascular disease and people suffering from depression; eValue8, an assessment of health plan support of purchaser initiatives to improve health care quality; myHealthfolio, a personal health management portfolio designed to help people manage their health and health care electronically; the Chartered Value Exchange, a federal initiative to improve health care value in the marketplace through collaboration; and Aligning Forces for Quality, a RWJ funded project to improve public reporting, quality improvement and consumer engagement in health and health care.

Carolyn was previously a director of Human Resources, responsible for Benefits, Risk Management and Human Resource Information Systems at Target Corporation. She currently serves as Vice Chair of the National Business Coalition on Health; sits on the NCQA Standards Committee and the Steering Committee of the Minnesota Alliance for Patient Safety. Carolyn also serves on the Health Care Reform Review Council, a group charged with oversight of the implementation of the health care reforms passed in the 2008 legislative session. Carolyn has served the State of Minnesota as a member of the State Quality Improvement Institute and a member Governor Pawlenty's Q Care (Quality Care and Rewarding Excellence) Council, an advisory body setting goals and standards to improve health care performance in the state. Carolyn was an originating board member of the Minnesota Health Care Connection and continues to assist in the development of Minnesota's health information technology policy through her service on the Minnesota HIT Advisory Group and the Implementation Committee. Carolyn is also co-chair of Minnesota's Smart Buy Alliance, an alliance of public and private purchasers committed to the alignment of value purchasing strategies.

Carolyn has a BS in Environmental and Public Health from the University of Wisconsin at Eau Claire and over twenty five years experience in occupational health and safety, risk management and health care.